2016 IMPACT

POLINSKY BEHAVIORAL HEALTH PROGRAM
• Provided psychiatric services, including evaluations and medication support, to over 250 participants
• 98% of participants avoided costly and traumatic psychiatric hospitalization

SAN DIEGO REGIONAL CENTER WRAPAROUND
• 96% of participants avoided psychiatric hospitalization
• 88% of participants avoided a higher level of care
• 84% of participants remained in the family setting six months after discharge

COMPREHENSIVE ASSESSMENT & STABILIZATION SERVICES (CASS)
CASS caregivers were surveyed with the following results:
• 96% have greater understanding of the ways trauma impacts a child's emotions/behaviors
• 96% have increased confidence in meeting the child's needs
• 95% have increased skill supporting and managing the child's emotions and behaviors
• 93% report the child's placement as more secure

SCHOOL BASED SERVICES – CONTRA COSTA COUNTY
• Expanded into a greater number of schools with increased mental health and trauma informed care throughout the district
• Collaborated with Rainbow Community Center and the Inclusive Schools Initiative for increased effectiveness, awareness, and alliances for LGBTQ youth and families

CONTRA COSTA TRANSITION AGE YOUTH PROGRAM (CCTAY)
• Reduced participant use of emergency services and hospitalizations
• Seen as a community leader in Transition Age Youth (TAY) service provision

TRANSITIONS
• Alameda County commended the program’s effectiveness in working with Transition Age Youth
• Significant increase to FY17 contract with Alameda County to serve TAY up to age 25 with expanded nurse practitioner hours, and additional peer mentors and clinicians

COOLIDGE COURT
• 91% of tenants were involved in productive activity including competitive employment
• The majority of tenants maintained or increased their income

TURNING POINT
• 100% of youth completing the program moved to a pre-planned destination
• 70% of those completing the program earned an income
• 33% were employed in competitive employment positions

RISING OAKS
• Implementing Individual Placement and Support (IPS) services has increased resident employment
• An average of 75% of participants were either employed or enrolled in educational/vocational programs throughout the year

AVALON DUAL DIAGNOSIS
• 75% of those discharged demonstrated decreased symptoms

NEW YOSEMITE
• The program’s new location provides a safer, newer, more home-like environment for residents
• 100% of families participated in their child’s treatment
• 83% of those discharged demonstrated decreased symptoms

SAN DIEGO DUAL DIAGNOSIS
Non-Public School (NPS) and Residential
• NPS students continued to manage the Talented Café, a social enterprise work experience project
• Students generated a surplus of revenue and donated over $400 to the San Diego Food Bank

SAN DIEGO COLLABORATIVE COMMUNITY WRAP
• Received recognition as a community partner by the San Diego Probation Department in 2016
• The effectiveness of and demand for its services – helping gang-involved young adults achieve independence and success – is changing and saving lives
DEAR FRIENDS,

This year we celebrated the 125th anniversary of an organization that has survived the test of time, including two world wars, a great depression, and a great recession. Fred Finch Youth Center has witnessed 30 different Olympic Games—we are actually five years older than the modern Olympics—the Warriors winning the NBA basketball championship four different times and last, but certainly not least, a new administration in the White House that has ushered in an age of civil unrest and uncertainty. We are confident that Fred Finch will weather this storm as well.

Fred Finch is 21 years older than the Federal Children’s Bureau, 29 years older than a woman’s right to vote, 44 years older than the Social Security Act, 72 years older than the Civil Rights Act, 75 years older than the Federal Head Start program, 87 years older than the California State Department of Social Services, and 121 years older than the California Fostering Connections Act (AKA AB12) which expanded juvenile court dependency and foster care services to youth in those systems up to the age of 21 in California. To say we have some experience is a significant understatement.

On this momentous anniversary, we honor the tremendous impact Fred Finch Youth Center has had over the past one and a quarter centuries. We celebrate serving well over 50,000 kids and families and helping those that are most vulnerable in our communities with caring, compassion, and a dedication to Eunice and Duncan Finch’s original vision, that no one, regardless of their circumstance should ever be left behind. As we reflect on 125 years of tremendous accomplishments, we look forward to the next century of innovative services and the future impact that FFYC will have on our participants.

In this Annual Report, you will find stories and statistics that give a glimpse into the future of Fred Finch Youth Center. You will read about the growth in services at the Rising Harte Wellness Center and in our School Based programs. You will come to understand what it is for our participants to have a belief in a future for themselves. Eleanor Roosevelt once said, “The future belongs to those who believe in the beauty of their dreams.” The stories that follow serve to remind all of us of what we can achieve when we believe in a future of strength and healing.

Before you turn the page, we would like to take an opportunity to recognize the significant accomplishments of you and many others. You have guided, counseled, cajoled, shepherded, convinced, supported, and most importantly, insured Fred Finch’s survival by your commitment, your love for kids and families and your willingness to assume responsibility and to take action. We—that’s the collective “we”, all the kids and families, all the staff and all the folks that have been the fortunate beneficiaries of your efforts—thank you. We are proud and humbled to have the trust and support of our current Board of Directors and our staff as we continue to serve some of the most vulnerable citizens in our community. We look forward to continuing this journey together!

Sincerely,

Thomas N. Alexander, LCSW
President and CEO

Elisabeth Jewel
Board Chair

“Life can only be understood backwards; but it must be lived forwards.”
– Soren Kierkegaard
125 YEARS OF HISTORY

Established as an orphanage in 1891 by shipping tycoon Duncan Finch and his wife Eunice, Fred Finch Youth Center was founded on the principle that no one—regardless of their background or personal challenges—should be neglected or forgotten. After the death of their son Fred from tuberculosis when he was in his 20s, the Finch’s were struck by the number of orphaned children wandering the docks of the Oakland waterfront. Wanting to help, they donated their land to the Methodist Church to establish an orphanage. The first orphan arrived on New Year’s Eve in 1891 and by the end of the first year of operation over 100 children lived on the campus and benefited from the founders’ belief that the orphanage supply love, sympathy and understanding.

By the 1950s, the needs of the community had changed as foster care began to replace the outdated orphanage model. Fred Finch Youth Center began providing mental health services and soon found that foster youth were experiencing higher rates of substance use, addiction, developmental disabilities, and emotional impairments than the general population.

In the late 1960s, Fred Finch Youth Center opened a residential treatment facility for youngsters who required more intensive services including behavioral interventions, healing from childhood trauma, and care for those with both mental and developmental disorders.

Since then, the agency has specialized in serving those young people who require unique services not available from other agencies.

As the field of social work evolved, long-term studies clearly point to the family and social-emotional environment as the single most important factor in the development of young people and, consequently, of our society. Today, the majority of Fred Finch’s work takes place in the community to prevent the need for institutional settings whenever possible and keep children safe at home, at school, and in their communities.
RISEING HARTES WELLNESS CENTER BEGINS ITS THIRD YEAR

The Rising Harte Wellness Center (RHWC), FFYC’s newest program in the Bay Area, recently began its third year of providing primary medical, dental, and behavioral healthcare services to young adults transitioning out of the foster care system and students from neighboring Bret Harte Middle School (BHMS). The Center for Early Intervention on Deafness, housed in the clinic, provides audiology services to the entire Bay Area community.

The new year brought expanded services including the addition of a dental hygienist, an increase in medical service hours from eight to 16, a second Spanish-English bilingual staff member, and additional trauma screening for BHMS students.

An influx of immigrant students, mostly from Central and South America, who arrive in the United States unaccompanied has led to an increase in services to this population, now called “Newcomers.” In collaboration with BHMS and Alameda County, RHWC has formed a “Newcomer Team” to provide each Newcomer student with a thorough wellness exam.

JAIME’S STORY

Jaime, arrived at Bret Harte Middle School (BHMS) after fleeing the violent street gangs of Guatemala with his older brother. At a dental screening clinic held at BHMS, Rising Harte Wellness Center staff learned that Jaime had never seen a dentist. The reason for his mouth pain was clear – Jaime had 17 cavities and other significant dental problems. Rising Harte staff was able to refer Jaime to Healthy Smiles Children’s Dental Program and he was seen by a dentist the next day. The treatment Jaime received eliminated his pain, improved his health, and increased his ability to focus in the classroom. The care he received through RHWC is helping Jaime overcome incredible odds and increasing his chances for a bright future.
SAN DIEGO WRAPAROUND

Developed in the 1980s as a way to strengthen families, "Wraparound" (or "Wrap"), is at once a philosophy, an approach, and a service. A philosophy that believes in the strength inherent in each family; an approach that involves the entire family in identifying their needs, strengths, and goals; and a service that improves families' lives by connecting them to each other and to their community. San Diego Wraparound is currently celebrating ten years of service to some of the region's most vulnerable families.

Wrap practitioners walk families through a four-phase strategic planning process guided by Wrap's ten core principles. During this process, the family creates a "Mission Statement" and strategies for reaching their shared goals, all of which are recorded in an individualized plan that guides the remaining Wrap sessions. A key component of the plan involves connecting families to existing resources in their communities. FFYC San Diego Wraparound hosts several "Family Nights" each year that link families with these resources and help them network with other families to form a natural support system.

Wrap can indeed be described in many ways. Participant families use words like "helpful," "healing," and "hope" when they talk about the experience that helped them find their strength, overcome their obstacles, and join together to support one another for a lifetime.
GEMMA’S STORY

Gemma has experienced numerous obstacles and traumas in a short period of time. Pregnancy and motherhood at 16, a fire that destroyed all her belongings and left her homeless, and the deportation of her baby’s father to Mexico have left her with difficulty controlling her emotions and anger. These difficulties landed Gemma on probation and led to the loss of her daughter to Child Welfare Services.

With the goal of reuniting with her daughter, Gemma received coaching and encouragement from the San Diego Wrap staff, stayed in school, completed parenting classes, and worked her way off of probation. While working with FFYC staff, Gemma applied for work, sought financial aid for college, and graduated from high school.

During treatment, Gemma showed tremendous growth by utilizing coping skills that managed her stress and outbursts. As a result, Gemma has reunited with her daughter and has a second child. She is now caring for both children while seeking employment and attending classes in culinary arts.
TRANSITION AGE YOUTH FIND INDEPENDENCE THROUGH EMPLOYMENT

Young adulthood is a time of transition as youth begin to navigate a rollercoaster of changes. The majority of young people require the safety net of their parents for years to come and many researchers estimate the age of “true independence” at somewhere between 27 and 34 years of age. For Transition Age Youth (those ages 16–24) who have been in foster care or who struggle with mental illness, and who lack the parental safety net, the rollercoaster sometimes becomes a free-fall without a safe place to land. Over 50% of former foster youth are unemployed by age 24, 25% will become homeless, and nearly 40% will need public assistance to survive.

Fred Finch is at the forefront of providing services for Transition Age Youth (TAY) who often get lost between the child and adult systems of care. Our TAY services include two transitional housing programs – Rising Oaks for former foster youth and Turning Point for youth who are homeless or at-risk for homelessness. In addition, we offer two comprehensive service programs designed to help TAY struggling with mental illness, trauma, and other challenges make a successful transition to adulthood. While TAY programs may differ in their particular services, the general principle is the same: by focusing on the strengths of these young people – most of whom have already overcome so much – we can help them find their way in the world.

Nowhere is this philosophy more apparent than in the Individual Placement and Support (IPS) employment services offered to all TAY served by FFYC. Developed by Dartmouth College, IPS helps individuals with developmental delays, mental illness, and a history of trauma find employment and succeed in the job market. Employment Specialists work with program participants to develop job search plans that include identifying personal strengths, interests and goals and together, they create resumes, complete applications, practice interview skills, and even meet with potential employers. Staff work with local employers to develop employment opportunities and support the employer/employee relationship post-hire. A key aspect of IPS, forming relationships with employers, increases their willingness to give a young person a chance – often his first – to succeed in the workplace. In addition to securing stable employment, IPS participants report decreased isolation, reduced mental health symptoms, and stronger community connections.
SANDRA’S STORY

Sandra came to Turning Point after being homeless on and off for several years. As an infant, Sandra had lost her mother and was placed with an adoptive family. Tragically, Sandra was sexually and emotionally abused by her adoptive parents and, after several years of enduring this abuse, ran away from home.

These years of trauma resulted in a high level of anxiety including difficulty taking public transportation and trouble interacting with peers. This anxiety caused problems in many areas of her life, most notably in gaining employment.

At Turning Point, her Mental Health Case Manager and Specialist Counselor worked with Sandra on anxiety management, job readiness, and conflict resolution. Her hard work on these life skills allowed Sandra to successfully land a job in the service industry and move into a one-bedroom apartment with her boyfriend.

She recently returned to Turning Point for a visit and joined in a goodbye dinner for another participant. She reports doing well in her job, is expecting her first child, and is moving into a new apartment.

“There are far, far better things ahead than any we leave behind.”
– C.S. Lewis
FRED FINCH YOUTH CENTER CELEBRATES 125 YEARS WITH AN OPEN HOUSE

FFYC opened its Oakland campus in June to celebrate our 125th year of providing services for children and families. Visitors traveled through a “living timeline” celebrating the various historical time periods since our founding in 1891.

Costumed volunteers were on hand to guide guests through the timeline which included an 1890’s carnival with midway games, a caricature artist, face-painting, clowns, and stilt walkers; a 1900’s era photobooth; a 1930’s movie theatre showing both The Human Comedy, written by our most famous former resident, William Saroyan, and episodes of Rin-Tin-Tin whose owner and trainer resided at Fred Finch as a child; and a 1950’s style schoolhouse with Hula Hoops, jump rope and a Rock Around the Clock cake walk.

At the conclusion of the tour, visitors returned to the 21st century to learn about the great work that continues at Fred Finch Youth Center with a multi-media presentation and exhibit followed by a tour of our newest Oakland program, the Rising Harte Wellness Center.
FFYC’S 125TH ANNIVERSARY IMPACT CELEBRATION

— Introducing the John F. Steinfirst Community Award

FFYC concluded its 125th Anniversary with the Impact Celebration dinner and awards ceremony at UC Berkeley’s International House. The evening honored FFYC’s long history of supporting the community’s most vulnerable members with guests that included former program participants, current and former staff, Berkeley mayor Tom Bates, and the evening’s keynote speaker and honoree, Assemblymember Tony Thurmond. Fred Finch Youth Center received formal Resolutions from the State of California honoring our 125 years of service.

The celebration also recognized the longstanding contribution of John Steinfirst, FFYC President & CEO from 1988 through 2008, who transformed Fred Finch from a small traditional residential treatment center into a multi-faceted, community-based organization that serves nearly 3,000 children and families each year. Mr. Steinfirst’s legacy was honored with the creation and presentation of the first annual John F. Steinfirst Community Award, designed to recognize an individual or organization dedicated to improving the lives of children and families. The award will be given annually.

Former FFYC resident and current Board Member Burt Yin and former participant Chad Cox, now a lecturer at UC Davis and CSJ Sacramento, spoke at the event. Their compelling stories traced different, but parallel paths—they faced steep hurdles in childhood that they overcame with support from FFYC and went on to lead successful, fulfilling lives. Dr. Cox summed up the impact FFYC has made on thousands of lives with the following words, “You are helping people even if sometimes it doesn’t seem that way. You are making a difference in people’s lives every day and your work is appreciated. Some of us will succeed, we will lead fulfilling lives, we will be happy. And we could not have done it without you.”

California Assemblymember Tony Thurmond was the event’s keynote speaker and the first recipient of the award, which was designed by local artist Pamela Consear. The piece, pictured at top right, featured words Mr. Thurmond’s staff used to describe him, including “compassionate,” “ready,” “determined,” “public servant,” and “fearless.”

...an original work of art by local artist Pamela Consear that featured words including compassionate, ready, determined, public servant and fearless to honor Mr. Thurmond’s dedication and service.

President and CEO Tom Alexander, along with John Steinfirst, presents California State Assemblymember Tony Thurman with the John F. Steinfirst Community Award

California State Assemblymember Tony Thurman addresses the audience at the 125th Anniversary Impact Celebration
WITH OUR DEEPEST GRATITUDE

Fred Finch Youth Center extends our deepest thanks to every individual, business, and organization that made donations in fiscal year 2016. You are, each and every one, our heroes. Large or small, the gifts you send directly benefit our work to help change the lives of children who have been abused or neglected.

We are truly grateful for your commitment to FFYC.

INDIVIDUALS

Derek Adams  Larry Campbell  Jan Feller  Nicole Harriott  Steve Johnston  William MacMormarand
Tom and Karen Alexander  Darla Caibianco  Rich Fiorentino  Jenn Harris  Ruppert Jones  Thu Anh Bui
Margaret Alexander  Laura Carlson  Ric and Dianne Fishwild  John Hartman  Randy Jones  Matt Maggio
Sandra Amador Mora  Lindsey Cavin  Jon Flakoll  Matt Hawthell  Stephen and Doreen Judson  Matt Major
David Anderson  John Caney  Jody Forrest  Matt Hawkins  Bob Kamensky  Claire Marquez
Lisa Anich  André Chapman  Natasha Foster  Nancy Hazelwood  Desiree Kane  Sumner and Hermine Marshall
Aaron Asghari  Bryan Charles  John and Helen Foster  John Heffner  Kathleen Kaplan  Kevin Marshall
Jeff Axles  Megan Chen Porter  Kevin Fox  Karina Heigson  Gary and Irene Katz  Kai Marshland
Aaron Axsen  Di Chhabra  Frank Frederick  Pete Henderson  Brad and Susanna Marshland
Melissa Bacci  Brian and Marina Chinn  Sherry Freedman  Ann Henning  Lesli Mathis
Gailen Bader  Mark Collishaw  Alisen Freedman  Bernie Hensgens  Laura McClarin
Michael Barker  Jim Crane  Oscar Fickie  Joslin Herberich  Julie Knitsch  Brian McDermott
Joe Bazak  Paul Crinks  Gregg Friedman  Robert Hester  Liza Kogan  Jean McGuire
Rogelio Becerra  Richard and Susan Curry  Melonie Garbutt  Shannon Higgins  Jen Kooper  Geoff McCraken
Heather Bishopp  Jon and Catherine d’Alelio  James Gardner  Andy Hildebrand  Gerry Kosko  Ndyla Milliken
Heather Blinn-Smith  James Daneri  Tara Gehler  Harold Hill  Mark Kressner  Patricia Miller
Brittany Bordors  Roger Daniels  Terrence Gente and  Kurt Hoffman  Rebecca Kraus  Lauline Mitchell
Mark Borsuk  Jovon Davenport  Lay Beng Peh  Richard Holden  Kristin Kurth  Tim and Roberts Montgomery
Mark Bostick  John Davenport  Paul Gibson  Haney and Lauren Hong  Germaine LaRerge  Caprichia Moody
Joe and Paula Bourgeois  Andrew Davidson  Michael Gilley  Tai Huynh  Clifford Lachappa  Andy Morris
The Estate of Jean Brady  Daniel Deen  John and Dorothy Givens  Delera Jackson-Garber  Ron Lancial  Debra and Rafael Munoz
William Blandier  John and Carrie Dern  Tom Gleser  Bergen James  Jack Landes  Susie Nakagawa
Connie Banson  Tara De Rosa  Barbara Glaze  Ira James  Andy Avalle  Dave Nash
Sean Brew  Olivia Devlin  Neil Gleason  Paul and Anita Jarvis  Harold and Elise Lawton  Barbara Nemer
Alden and Marianne Briscoe  Pat Diaz  Jacqueline Glynn  Elisabeth Jewell and  Stephen and Cindy Lee  Mike Newlee
Allison Brown  Jane Dougall  Richard and Jan Godfrey  John Lynn Smith  Todd Nicoll  Ted Nicoll
Catherine Burns  Allen Edas  Vanessa Gonzalez  Gilbert and  Gary Wendt  Matt Noonan
Eric Burwen  Wendy Edelstein  Mike Granados  Mary Anne Johnson  Kyle Lefler  Rick and Jeanne Notling
Kathryn Calafato  Jim and Jill Ellis  Roger and Marian Gray  Don and Carolie Johnson  James O’Donnell and
Anhony and  Rebecca Entrekin  Alfred and Judith Guerrero  Jessica Johnson  Martha Haywood
Cynthia Calderon  John Eves  Rick and Monica Hagen  Brad Johnson and  Nancy O’Malley
Judy Calkins  Mark Farley  Andrew Halpin  Moira Chapin  Ian Oberholser
Peggy Caivert  Mark Feldman  Rino Harinsh  Andrew Johnson  Erick Odmark

Please know that we’ve worked hard to ensure the accuracy of these lists. If your name has been omitted or misspelled, call Tara DeRosa, Director of Development, at (510) 485-5239.
ORGANIZATIONS

Adeline Yoga
AUE Partners
Armanino LLP
Ascension
Ascentic Corporation
Askesia
Balestri, Potocki & Holmes
Barefoot Movement
Barona Band of Mission Indians
Bay Alarm
Berry's Athletic Supply
BK Cellars Urban Winery & Tasting Room
Bonnici Law Group APC
Byrens Kinn Design Works
C&S Engineering, Inc
California-Nevada Conference of the U.M.C.
California-Nevada United Methodist Foundation
Callaway Vineyard & Winery
Castro Valley United Methodist Church
CDW Corporation
Century Club of San Diego
Christian Women’s Outreach
Chuck & Britigtte Centers
Church of Jesus Christ of Latter-Day Saints - Oakland
Church of Jesus Christ of Latter-Day Saints - San Francisco
City National Bank
Cohn Restaurant Group
Colorado West Construction
Conannon Vineyards
Copy Link, Inc.
Dern Advisory Services, LLC
Ed Block Courage Award Foundation
El Sobrante United Methodist Church
First Northern Bank
Fremont Group Foundation
GGBlue
Grand Lake Theater
Hash House a go go
Horbloomer Cruises and Events - San Diego
Image Reporting
Innovative Employee Solutions
Intero Real Estate
IPAY Consulting
Jackson National Life Insurance
Jim Blakemore Guitars
Kaiser Permanente
Kazan McClain Abrams Fernandez Lyons, et al Foundation
Keenan and Associates
KPAA, Inc
Landry’s Restaurant Group
Learn 4 Life
Mass Mutual Financial
Montclair Lions Club Foundation
Moss Adams, LLP
NA Real Estate
National Holistic Institute
Niraga Institute
Oakland Acupuncture Project
OCP Group, Inc
Pajama Program
Pearl Technologies
Perfect Video Conferencing
Pepsi Provisions
Rabello’s Custom Cabinets, INC
Radford
Rowley Portaiture
San Diego Gas & Electric
San Diego Museum of Art
San Diego Museum of Man
San Diego Natural History Museum
San Diego Padres Foundation
SanDisk
SeaWorld San Diego
Shannon Lesch, Ph.D., Inc., A Psychological Corporation
Shep & Company
Sleep Train
Station Tavern
Suhr Risk Services
The Charitable Foundation (Berkshire Hathaway)
The Gap Foundation
The Radford Foundation
Ticket to Dream Foundation
Torey Pines Bank
United Food and Commercial Workers Local 5
United Methodist Women
United Methodist Women - Los Altos
United Methodist Women Marysville
United Methodist Women of Creston City
United Methodist Women, Downey UMC
US Bank (San Diego)
Waters Catering & Fine Foods
Wayside United Methodist Church
Western Alliance Bank
Winnemucca United Methodist Women
## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

June 30, 2016 (with comparable totals for 2015)

### ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
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<tbody>
<tr>
<td><strong>Current assets</strong></td>
<td>2016</td>
<td>2015</td>
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<tr>
<td>Cash and cash equivalents</td>
<td>1,934,946</td>
<td>1,701,608</td>
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<tr>
<td>Restricted cash</td>
<td>1,143,270</td>
<td>1,119,837</td>
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<td>Accounts receivable (net of allowance of $108,186 and $25,000 in 2014 and 2013, respectively)</td>
<td>5,324,635</td>
<td>5,225,271</td>
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<tr>
<td>Contribution receivable</td>
<td>830,798</td>
<td>—</td>
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<tr>
<td>Prepaid expenses, deposits and other assets</td>
<td>587,462</td>
<td>383,083</td>
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<tr>
<td><strong>Total current assets</strong></td>
<td>9,821,111</td>
<td>8,429,799</td>
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<tr>
<td><strong>Noncurrent assets</strong></td>
<td>2016</td>
<td>2015</td>
</tr>
<tr>
<td>Investments held in perpetual trust by bank</td>
<td>100,623</td>
<td>107,465</td>
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<tr>
<td>Beneficial interest in charitable remainder trusts</td>
<td>290,346</td>
<td>324,301</td>
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<tr>
<td>Marketable securities</td>
<td>2,838,695</td>
<td>2,838,599</td>
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<td>Loan issuance costs, net</td>
<td>—</td>
<td>45,560</td>
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<tr>
<td>Construction in progress</td>
<td>628,660</td>
<td>285,548</td>
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<tr>
<td>Property and equipment, net</td>
<td>9,619,322</td>
<td>10,071,213</td>
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<td><strong>Total noncurrent assets</strong></td>
<td>13,477,646</td>
<td>13,669,687</td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$23,298,757</td>
<td>$22,069,486</td>
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### LIABILITIES AND NET ASSETS

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<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
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<tbody>
<tr>
<td><strong>Current liabilities</strong></td>
<td>2016</td>
<td>2015</td>
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<tr>
<td>Accounts payable and accrued liabilities</td>
<td>3,103,666</td>
<td>2,652,485</td>
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<tr>
<td>Advances and overpayments</td>
<td>2,198,208</td>
<td>2,050,717</td>
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<td><strong>Total current liabilities</strong></td>
<td>5,301,874</td>
<td>4,703,202</td>
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<td><strong>Noncurrent liabilities</strong></td>
<td>2016</td>
<td>2015</td>
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<tr>
<td>Obligations assumed under King Street acquisition</td>
<td>704,950</td>
<td>712,775</td>
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<td>Long-term debt, net of current portion</td>
<td>8,532,659</td>
<td>8,375,466</td>
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<td><strong>Total noncurrent liabilities</strong></td>
<td>9,237,609</td>
<td>9,088,241</td>
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<td><strong>TOTAL LIABILITIES</strong></td>
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<td>$13,791,443</td>
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### NET ASSETS

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<tr>
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<th>2016</th>
<th>2015</th>
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<tbody>
<tr>
<td>Unrestricted</td>
<td>6,718,289</td>
<td>7,137,646</td>
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<tr>
<td>Temporarily restricted</td>
<td>1,744,525</td>
<td>867,095</td>
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<tr>
<td>Permanently restricted</td>
<td>296,460</td>
<td>303,302</td>
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<tr>
<td><strong>Total net assets</strong></td>
<td>8,759,274</td>
<td>8,308,043</td>
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<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>$23,298,757</td>
<td>$22,069,486</td>
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### 2016 REVENUES

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<tbody>
<tr>
<td>Local contracts</td>
<td>23,566,905</td>
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<tr>
<td>State contracts</td>
<td>3,411,578</td>
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<tr>
<td>Federal contracts</td>
<td>801,885</td>
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<tr>
<td>Contributions</td>
<td>1,144,198</td>
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<tr>
<td>Net investment gain</td>
<td>15,039</td>
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<tr>
<td>Miscellaneous income, net</td>
<td>1,137,091</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>$30,076,696</td>
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### 2016 EXPENSES

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<thead>
<tr>
<th></th>
<th>2016</th>
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</thead>
<tbody>
<tr>
<td>Programs</td>
<td>24,159,158</td>
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<tr>
<td>Administration</td>
<td>4,988,612</td>
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<td>Fundraising</td>
<td>477,655</td>
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<td><strong>TOTAL</strong></td>
<td>$29,625,425</td>
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2017 LEADERSHIP

Without the professionals who make up the Fred Finch Youth Center leadership team and our dedicated board members, the broad scope of our agency—and the success of our programs and services—would not be possible.

Fred Finch Youth Center wishes to thank and recognize all of these individuals for their hard work and dedication.

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Emeritus Board Member

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Lois Woods
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Timothy Trickett-Robles
Senior Director, Administration

Tara DeRosa, PhD
Director of Development
CELEBRATING 125 YEARS!

FRED FINCH
YOUTH CENTER
Offering hope and healing since 1891

REGIONAL OFFICES
Alameda County
3800 Coolidge Avenue, Oakland, CA 94602
(510) 482-2244
San Diego
3434 Grove Street, Lemon Grove, CA 91945
(619) 281-3706

COUNTY LOCATIONS
Contra Costa
2523 El Portal Drive, Suite 201, San Pablo, CA 94806
(510) 439-3130
San Mateo
126 West 25th Avenue, Suite 200, San Mateo, CA 94403
(650) 286-2090

OUR MISSION
Fred Finch Youth Center seeks to provide innovative, effective services supporting children, youth, young adults, and families to heal from trauma and lead healthier, productive lives.